

<u>Directorate</u>	<u>Appendix A -2023-24 Forecast Outturn position by Directorate</u>	<u>Period 7 £'000</u>	<u>Period 9 £'000</u>	<u>Movement £'000</u>
<b>Corporate Services</b>	<b>Savings Delivery Pressure:</b>			
	Election Services savings - pressure on the printing budget	11	11	0
	Pressure on the Target Operating Model savings target	173	173	0
		<b>184</b>	<b>184</b>	<b>0</b>
	<b>In-Year Budget Variations – Overspends:</b>			
	DTI contract budget shortfall	2,304	2,232	(72)
	Staffing pressures within Digital	165	165	0
	Forecast income reduction	251	251	0
	Coroners - reduced income	113	65	(48)
	Reduction in right to buy income based on reduced sales volume	0	72	72
	Electoral Services - reduction in grant income	45	45	0
	DTI One-off costs identified non-contract spend	55	55	0
	Other minor variances	88	49	(39)
		<b>3,021</b>	<b>2,934</b>	<b>(87)</b>
	<b>In-Year Budget Variations – Underspends:</b>			
	Contract rationalisation savings identified through targeted review of DTI contract spend	(1,282)	(1,238)	44
	Democratic Services - savings on staffing and additional income	(77)	(46)	31
	Additional income from wedding ceremonies	(140)	(144)	(4)
	Utilisation of alternative funding for project resources	(169)	(169)	0
	Transformation base budget no longer needed.	(322)	(322)	0
DTI - One-off mitigation from staff savings through timing of recruitment	(249)	(316)	(67)	
DTI - Centralisation of IT hardware purchase budgets from services following capitalisation	(288)	(288)	0	
DTI - Additional income following review of cost charging models	(174)	(174)	0	
DTI - External income contribution to staff inflation for 2023-24	(349)	(349)	0	
Shared service underspend	(101)	(104)	(3)	
Minor underspend and mitigating actions	(234)	(364)	(130)	
	<b>(3,385)</b>	<b>(3,514)</b>	<b>(129)</b>	
<b>Net Position – Corporate Services</b>	<b>(180)</b>	<b>(396)</b>	<b>(216)</b>	
<b>Chief Executive Services</b>	<b>Savings Delivery Pressure:</b>			
	Pressure on subscriptions budget due to 12 month notice period required	14	14	0
		<b>14</b>	<b>14</b>	<b>0</b>
	<b>In-Year Budget Variations – Overspends:</b>			
	Estimated spend on PowerBI and Data warehouse	37	96	59
	Minor Variances	7	34	27
		<b>44</b>	<b>130</b>	<b>86</b>
	<b>In Year Budget Variations – Underspends:</b>			
	Staffing underspends across the directorate	(58)	(144)	(86)
		<b>(58)</b>	<b>(144)</b>	<b>(86)</b>
<b>Net Position – Chief Executive Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	

<u>Directorate</u>	<u>Appendix A -2023-24 Forecast Outturn position by Directorate</u>	<u>Period 7 £'000</u>	<u>Period 9 £'000</u>	<u>Movement £'000</u>
<b>Education Services</b>	<b>Savings Delivery Pressure:</b>			
	Part year slippage in implementation of the consolidation of commissioning and business intelligence services in Children's and Public Health	160	160	0
	Non delivery of legal savings due to continued demand in relation to tribunals and related costs	47	47	0
	Reversal of savings proposal to capitalise resource costs following further review in line with capital guidance	29	29	0
		<b>236</b>	<b>236</b>	<b>0</b>
	<b>In-Year Budget Variations – Overspends:</b>			
	Forecast income shortfall in Education Psychology due to focus on statutory work	254	254	0
	Education Commissioning post disaggregation pressure	65	65	0
	Unfunded historical pension strain costs	61	61	0
	Minor Variances	0	7	7
		<b>380</b>	<b>387</b>	<b>7</b>
	<b>In Year Budget Variations – Underspends:</b>			
	Aggregate staffing underspends across the Directorate, mainly in Education Psychology due to difficulty in recruiting to vacant posts	(188)	(81)	107
Strategic school planning revenue budget non pay budget underspend	(29)	(29)	0	
Income received from non attendance fines	(75)	(48)	27	
	<b>(292)</b>	<b>(158)</b>	<b>134</b>	
<b>Net Position – Education Services</b>	<b>324</b>	<b>465</b>	<b>141</b>	
<b>Children's Trust</b>	<b>Savings Delivery Pressure:</b>			
	No reported variances	0	0	0
		<b>0</b>	<b>0</b>	<b>0</b>
	<b>In-Year Budget Variations – Overspends:</b>			
	WNC share of the Northamptonshire Children's Trust forecast overspend	13,960	16,405	2,445
		<b>13,960</b>	<b>16,405</b>	<b>2,445</b>
	<b>In Year Budget Variations – Underspends:</b>			
No variances to report	0	0	0	
	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Net Position – Children's Trust</b>	<b>13,960</b>	<b>16,405</b>	<b>2,445</b>	

Directorate	Appendix A -2023-24 Forecast Outturn position by Directorate	Period 7 £'000	Period 9 £'000	Movement £'000
<b>Communities and Opportunities</b>	<b>Savings Delivery Pressure:</b>			
	Undeliverable Temporary Accommodation savings	500	500	0
	Museum under-achievement of commercial income	83	83	0
	Undeliverable Travellers Site Income	68	68	0
	Housing Strategy - income from viability assessments & housing need surveys less than forecast	15	15	0
	Aggregation of Private Sector Housing functions from the three sovereign District Council services - delay in implementation of restructure	20	20	0
	HRA recharges realigned based on review of usage however £22k of the target remains unachievable	22	22	0
		<b>708</b>	<b>708</b>	<b>0</b>
	<b>In year variations - overspend:</b>			
	Housing forecast exceeds budget due to continued high demand for temporary accommodation and limited low cost accommodation and Housing Subsidy loss pressure	1,692	1,185	(507)
	Forecast increase in contribution required to the bad debt provision	250	250	0
	Museums budget pressure including staffing costs and back-dated non domestic rates charges	122	111	(11)
	Pressure on management team costs	95	95	0
	Income budget realignment from Empty Homes Scheme Closure	93	96	3
	Pressure in legal fees for Private Sector Housing Enforcement	53	52	(1)
	Other Minor Variances	21	10	(11)
		<b>2,326</b>	<b>1,799</b>	<b>(527)</b>
	<b>In year variations - underspend:</b>			
	Housing service mainly due to staff cost savings and use of grant funding towards some posts and to offset some small expenditure of agency staff.	(220)	(454)	(234)
	Libraries various savings and additional income	(79)	(79)	0
Additional income forecast above budget for Leisure Contract Management Fees	(268)	(268)	0	
Staff cost savings	(47)	(121)	(74)	
Regeneration staffing costs savings	(61)	(63)	(2)	
Minor Underspends	(24)	(46)	(22)	
	<b>(699)</b>	<b>(1,031)</b>	<b>(332)</b>	
<b>Net Position – Communities and Opportunities</b>	<b>2,335</b>	<b>1,476</b>	<b>(859)</b>	
<b>Adult Social Care</b>	<b>Savings Delivery Pressure:</b>			
	Reduction in WNC Service Provision to non WNC Residents - Care centre no longer operational but incurring utilities & business rate costs	698	751	53
	Shortfall on savings delivery target due to the need to remain compliant with funding conditions	180	180	0
		<b>878</b>	<b>931</b>	<b>53</b>
	<b>In-Year Budget Variations – Overspends:</b>			
	Forecast pressure on independent care budgets driven by the number of hospital discharge placements that are no longer funded through the hospital discharge fund. A dedicated team is undergoing care assessments of all individuals that remain in these short term placements	7,026	7,888	862
	Care home budget pressure mainly driven by agency staff usage	541	516	(25)
	A year to date pressure on Client Transport has been identified, reflecting a historic shortfall in budget from a number of prior years where fuel costs have increased. A project is underway to look at how the service can provided more efficiently	524	982	458
	PFI Unitary charge pressure due to indexation continuing to rise after budget setting	90	90	0
	Learning Disability Property voids	84	84	0
	Additional cost pressure on Adults Mental Health Professional budgets	0	97	97
	Housing Benefit Subsidy Loss forecast pressure against budget	0	109	109
	Property costs - business rates and utilities costs higher than budgeted	155	159	4
	Other minor variances	121	56	(65)
		<b>8,541</b>	<b>9,981</b>	<b>1,440</b>
	<b>In Year Budget Variations – Underspends:</b>			
	Adults - Work is in progress to bring together a suite of mitigations to offset demand pressures including stretch of existing savings targets and use of external funding.	(3,142)	(3,142)	0
	Client Contributions towards care packages	(1,402)	(1,602)	(200)
	Provider Services underspend driven by staffing vacancies and reduced property costs	(773)	(1,015)	(242)
	Prevention and Occupational Therapy, increased sales of equipment	(256)	(266)	(10)
Staffing vacancies across Care Management and Health and Reablement teams	(178)	(535)	(357)	
Reduction in forecast position on Employment and Disability Service	0	(54)	(54)	
Call Care team minor underspend against budget	(87)	(84)	3	
Minor Variances	(35)	(87)	(52)	
	<b>(5,873)</b>	<b>(6,785)</b>	<b>(912)</b>	
<b>Net Position – Adults</b>	<b>3,546</b>	<b>4,127</b>	<b>581</b>	

<u>Directorate</u>	<u>Appendix A -2023-24 Forecast Outturn position by Directorate</u>	<u>Period 7 £'000</u>	<u>Period 9 £'000</u>	<u>Movement £'000</u>
<b>Place and Economy</b>	<b>Savings Delivery Pressure:</b>			
	Partial non delivery of Facilities Management savings proposal due to project implementation delays	143	167	24
	Slippage in delivery of Parking Team Restructure savings proposal due to timing and complexities of team restructure	48	48	0
	Timing of Property and Estates Management Asset Disposal Fees proposal - income required can only be achieved on completion of sale	105	115	10
	Pressure on efficiency savings within waste services as part of development of new Waste Strategy for West Northants	200	200	0
	Pressure on efficiencies in HWRC operations, as part of the wider development of the WNC waste strategy which will consider how many sites are required to serve the residents of WNC and where they should be located	100	100	0
	Pressure on proposal to confirm external contributions to Street Cleaning within Northampton Town Centre	65	65	0
	Pressure on proposal to introduce a contribution towards the delivery of replacement bins to households where bins are repeatedly lost or damaged	25	25	0
	Increase in bulky waste income charges	15	16	1
	Pressure on savings proposal for an Air Quality Officer to develop action plans and grant funded work	100	100	0
	Partial non-delivery of increased income from more effective use of fixed penalty notices in environmental crime.	10	27	17
	Non delivery of additional income via promotion of existing pest control service to seek additional commercial opportunities	15	15	0
	Partial Non delivery of regulatory Services savings proposal. Additional income is unlikely to be achieved due to pressures resulting from the economic climate.	80	80	0
	Home to School Policy Change saving will not be achieved this financial year	76	76	0
	Income from fixed penalty notices from abandoned vehicles not achieved	0	8	8
	Pressure on generating additional income through traffic offences, bus lane enforcement and parking enforcement due to implementation delays and a town centre road closure temporarily lifting restrictions.	115	230	115
	Delays in PFI street lighting LED replacement programme resulting in slippage to the expected energy saving.	95	0	(95)
		<b>1,192</b>	<b>1,272</b>	<b>80</b>
	<b>In year variations - overspend:</b>			
	Planning Income pressure based on activity and trends	400	300	(100)
	Northampton Schools PFI - base inflation pressure.	154	189	35
	Pressure on historic service charge income budgets, and small pressure on investment properties income.	248	263	15
	Income risk due to timing of planning income within Waste Service	140	113	(27)
	Streetlighting PFI - pressure mainly due to shortfall in inflation	47	90	43
	Home to School Transport - Increased demand (SEN) and price (Mainstream)	2,100	2,100	0
	Parking – net shortfall on street pay and display income and increased internal recharges, partly offset by mitigation of moving traffic offences pressure	200	85	(115)
	Traffic signals electricity - pressure due to disaggregation	94	94	0
	Technical adjustment in relation to the re-classification of a lease	98	98	0
	Staff catering facilities pressure due to low occupancy in office areas - not returned to pre-Covid levels	28	11	(17)
Net overspend on waste collection and disposal due to under accrual from 2022-23 and increased prices.	78	288	210	
Minor Variances	139	129	(10)	
	<b>3,726</b>	<b>3,760</b>	<b>34</b>	

<u>Directorate</u>	<u>Appendix A -2023-24 Forecast Outturn position by Directorate</u>	<u>Period 7 £'000</u>	<u>Period 9 £'000</u>	<u>Movement £'000</u>
	<b>In year variations - underspend:</b>			
	Business rate saving due to revaluations	(409)	(401)	8
	Highways Maintenance - use of section 38 & 278 funding	(1,357)	(1,462)	(105)
	Additional income due to an increase in network management activity	(408)	(552)	(144)
	Car Park income - Additional car parking income based on activity trends	(215)	(227)	(12)
	Net underspend on staffing costs taking into account vacancy factor, agency staff spend and increased pension costs	(373)	(652)	(279)
	Garden Waste - Net reduction in costs and increased income from subscriptions.	(419)	(513)	(94)
	Waste Service - underspend on fuel due to current prices	(118)	(126)	(8)
	Deflation saving on Northampton waste refuse and recycling budgets	(128)	(128)	0
	Forecast additional licencing income within Regulatory Services	0	(113)	(113)
	PFI Street Lighting energy costs over accrual	0	(253)	(253)
	Additional recyclate income at household waste recycling centres	(140)	(185)	(45)
	Recovery of costs relating to HS2	(120)	(119)	1
	Utilities inflationary pressure	(93)	(104)	(11)
	One off recovery of legal costs	(80)	(95)	(15)
	Use of Planning income reserves to manage emerging in-year pressure on Planning Income.	(390)	(300)	90
	Mitigating action plan to offset budget savings delivery and in year pressures	(76)	(76)	0
	Minor Variances across the directorate	(428)	(663)	(235)
		<b>(4,754)</b>	<b>(5,969)</b>	<b>(1,215)</b>
	<b>Net Position – Place</b>	<b>164</b>	<b>(937)</b>	<b>(1,101)</b>
<b>Finance Directorate</b>	<b>Savings Delivery Pressure:</b>			
	No reported variances	0	0	0
		<b>0</b>	<b>0</b>	<b>0</b>
	<b>In year variations - overspend:</b>			
	Staffing pressures	177	187	10
	Pressures due to dual-running of software systems	109	131	22
	Additional spend on training	20	22	2
		<b>306</b>	<b>340</b>	<b>34</b>
	<b>In year variations - underspend:</b>			
	Reduction in forecast external audit costs	0	(500)	(500)
	Staff savings on vacant posts	(51)	(55)	(4)
	Additional new burdens grant received	(131)	(131)	0
	Other minor savings across the service	(30)	(82)	(52)
	Net underspends reported on Shared Services	(17)	(2)	15
	Savings on professional services budget	(20)	(70)	(50)
		<b>(249)</b>	<b>(840)</b>	<b>(591)</b>
	<b>Net Position – Finance Directorate</b>	<b>57</b>	<b>(500)</b>	<b>(557)</b>
	<b>Cost of services</b>	<b>20,206</b>	<b>20,641</b>	<b>435</b>

<u>Directorate</u>	<u>Appendix A -2023-24 Forecast Outturn position by Directorate</u>	<b>Period 7 £'000</b>	<b>Period 9 £'000</b>	<b>Movement £'000</b>
<b>Technical / Centrally Held Budgets</b>	<b>Savings Delivery Pressure:</b>			
	Grant income forecast to be lower than budgeted	48	48	(0)
		<b>48</b>	<b>48</b>	<b>(0)</b>
	<b>In year variations - overspend:</b>			
	Adult Learning overhead pressure	0	240	240
		<b>0</b>	<b>240</b>	<b>240</b>
	<b>In year variations - underspend:</b>			
	Treasury forecasting an improved average interest rate yield on investment and more surplus cash for investment.	(4,234)	(3,634)	600
	Revised MRP position based on profiling of capital spend	(1,400)	(1,828)	(428)
	Over delivery of Pension savings proposal	(1,007)	(1,007)	0
Other minor variances	(113)	(124)	(11)	
	<b>(6,754)</b>	<b>(6,593)</b>	<b>161</b>	
<b>Net Position – Technical/ Centrally held budgets</b>	<b>(6,706)</b>	<b>(6,305)</b>	<b>401</b>	
<b>Funding</b>	<b>In year variations - underspend:</b>			
	Business rates income - Surplus funding available over and above that declared in the MTFP	(2,641)	(2,641)	0
		<b>(2,641)</b>	<b>(2,641)</b>	<b>0</b>
	<b>Total Funding</b>	<b>(2,641)</b>	<b>(2,641)</b>	<b>0</b>
<b>Total WNC:</b>	<b>10,858</b>	<b>11,695</b>	<b>836</b>	
	<i>Use of balance of general contingency funding to contribute towards the position.</i>	(8,201)	(8,201)	0
	<b>Overall Net Outturn Forecast 2023-24</b>	<b>2,657</b>	<b>3,493</b>	<b>836</b>